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#### 1 Introduction

The subject deals with a synthesizing character, multi-disciplinary and application-oriented approach with information society, non-profit and for-profit (governmental, institutional and corporate) information technology projects and relationships, planning, evaluation, tendering, fundamental methodological issues of information systems (object-comparison, the role of artificial intelligence in knowledge exploration, knowledge transfer, and automation possibilities of modeling), role and relationships of IT processes and tasks of knowledge management assets (data, documents, algorithms).

The subject's logical curve is the following:

- optimized operation for sure events (operation and transport task searching for highest revenue and profit, while in transport cases searching the minimal cost)
- knowledge exploration:
  - o numerical interdependence regression by Excel: trend function (linear- 6<sup>th</sup> level polynomial) fitting,
  - o logical interdependence Expert Systems:
    - rule based intuitive
    - reality/case collection based: inductive
    - one or multi/leveled
- Planning in future
  - Forecasting assessment of forecasts!!
  - Decision theory decision making in risky environment mathematical model for "best result" – depending on the decision makers

# 2 Optimized operation for sure events

## 2.1 Operation optimization (basically linear based)

Operation optimization means usually a production process optimization which one part is based on micro economy (two inputs - one output – like: MRS, or the other side: one input and more outputs) and the other part is mathematics. Here usually an input or/and output combination is looked for to maximize Revenue or Profit. In the latter case the costs is taken into account.

This usual process is shown in the example below (source: (Csordásné Marton, 2010):

**Example:** a Hungarian fashion company works for foreign orders. They are sewing denim jackets and denim pants. For the pants one while for the jackets two working hours are required. For the pants and for the jackets also two meter material is required, but for the pants 2 meter ribbon is also needed which is only acquirable from import. The plant can work/produce 10 hours per day. Daily from material 12 meters, and 8 meter ribbon can be used. On the pants 2.000 HUF/piece is the profit while on the jackets 3.000 HUF/piece. How many pants and jackets shall be produced to maximize profits?

For A better overview include the data of the task into a table:

1	A	В	С	D	E	F	G
1		Pants	Jackets	Capacity (limits)	Used		
2	Working hours	1	2	10	10		
3	Denim material	2	2	12	12		
4	Ribbon (import)	2		8	4		
5							
6	Price	2000	3000				
7			800		Max Profit:		
8	Solution	2	4		=SZORZATÖSS	ZEG(B6:0	C6;\$B\$8:\$C\$8)

1. Table linear programming base table (own source)

With the help of the table the following **mathematical model** can be written:

Suppose that x1 piece pants and x 2 pieces of jacket are being produced/sewed. Since we are unable do not have a negative number of pants and jackets, so we assume that:

$$x_1 \ge 0$$
 and  $x_2 \ge 0$ 

Just as much product can be produced in respect of the import ribbon, of the raw materials, and the working hours can not to exceed any limiting capacity, which is at our disposal. On the basis of the conditions, we can write and then use the following inequalities:

for working hours:  $x_1 + 2x_2 \le 10$ ,

for basic material (denim):  $2x_1 + 2x_2 \le 12$ ,

ribbon (import):  $2x_1 \le 8 - x_1 \le 4$ .

The goal/objective function is 2.000 x1 + 3.000 x2, which is signed as 2.000 x1 + 3.000 x2 -> max!

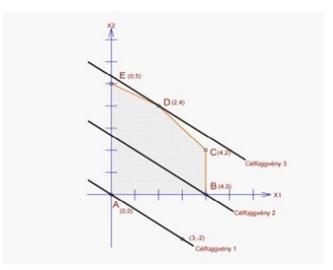
After simplification the 2x1+3x2-> max! can be used, it has the same solutions as the original goal function.

As in the case of integration, the "+ C" constant shall always be taken, namely the intersection of the y axis you can choose freely, the slope is fixed, the two coefficients (or rates) you can rearrange (assuming a homogeneous goal function, i.e.  $2x_1 + 3x_2 = 0$ ):=>  $x_2$ = -2/3  $x_1$ , i.e. the -2/3 is the same or equal with-2000/3000.

#### 2.1.1 The graphical solution

(see: the 1<sup>st</sup> Figure!):

The conditions set out a polygon on the plain. The corner points of the polygon are called extremal points. These are A(0;0), B(4;0), C(4;2), D(2;4), E(0;5) in the specified task. Inside the boundaries of the polygon for every boundaries and point/internal solution, because it satisfies the conditions set in the task prescription. From these solutions we are looking for the optimal ones, that means maximal revenue for the company. These solutions can gotten by drawing the objective function also. The objective function's minimum, due to the  $x_1>=0$  and  $x_2>=0$  conditions is obviously zero. First plot the



1. Figure Graphical solution (http://www.tankonyvtar.hu/hu/tartalom/tamop425/0027\_MA T7/images/MAT7497.png)

 $2x_1+3x_2=0$  equation, straight objective function. For the conditions only that matches, which intersects the [0;0] point, which means that the company does not produce anything. Shifting the line parallel to the line straight in the positive plain-quarter, intersects the polygon itself, and in the end intersects/touches tangential the D [2;4] in the corner points. It can be accepted, that this is the optimal solution.

The graphic solution shows that the optimal solution, if the company sews two jeans and four jackets daily. The maximum gain of the company is then 16.000 HUF daily.

The graphical solution in this simple two-variable case is very favorable. In practice, of course, in the case of more variable (more than 2) and more conditions, the graphical solution is no longer applicable.

#### 2.1.2 Solution under Excel with solver

4	А	В	С	D	E	F	G	
1		Pants	Jackets	Capacity (limits)	Used			
2	Working hours	1	2	10	=SZORZATÖS	SZEG(B2:C	2;\$B\$8:\$0	C\$8)
3	Denim material	2	2	12	0	3		
4	Ribbon (import)	2		8	0			
5								
6	Price	2000	3000					
7					Max Profit:			
8	Solution	0	0		0			

Note, that in English version Excels instead "Szorzatösszeg()" use the Sumproduct() function. Or for more sure, that E2 is shown is equal with: =B2\*B8+C2\*C8, which is suggested to write in this way: =B2\*\$B\$8+C2\*\$C\$8, and after it enough to copy it.

For other problems, tasks: The first task is to identify the technological matrix (here: B2:D4), then the limiting b vector (E2:E4), under it place the price/revenue factor, + 1 row where the solution values (how many pieces) will be placed. After it, the maximum profit or maximum revenue cell, plus one column where that has to be calculated how much is used from the limiting factors.

In case of other tasks, the moving cells/variables can be maximum 100, the constraints are also

limited, but hopefully in our life that 100 variable will be enough.

The solver shall be set like this in harmony with the earlier:

# 2.2 Transport task —in transport tasks searching the minimal cost

In a transport task we usually, the minimal cost has to be found with an adequate combination. See the transport task en.pptx!



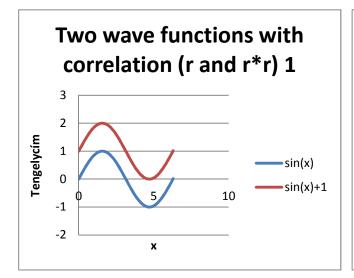
2. Figure Linear programming task solver setting

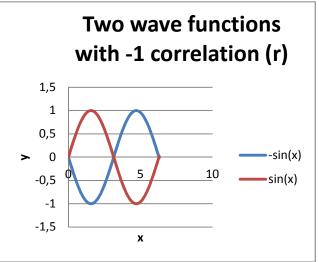
## 3 Knowledge exploration

#### 3.1 Numerical interdependence

In statistics it's called regression, which is usually the functional interconnection between two (said to be independent) phenomena. If they were absolute independent there would be no point in searching any connection between them.

The level (strength) of the interconnection is measured by correlation (sign r or R, out of dimension), which ranges [-1; ...; 0; ...; 1], and it measures the together moving of two pehnomena.1 is the absolute adequate connection (like  $\sin(x)$  and  $\sin(x)$ -1), zero is the absolute no/without connection or absolute independent, and -1 is the absolute opposite connection (mirrored moving, like  $\sin(x)$  and  $-\sin(x)$ ). Above 0.85 said to be strong correlation (under -0.85 strong opposite), above 0.6 connection but by experience it can be stated, that 0.8 (or 0.85) is the level, where/when above or equal worth to talk about any real connection.



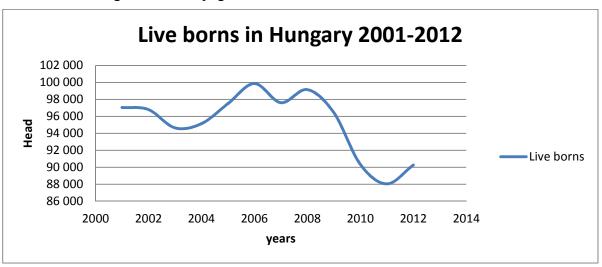


1. Diagram Two wave functions with correlations (r and  $r^2$  also)  $\pm 1$ 

2. Diagram Two wave functions with -1 correlation

The regression (or better function creating – trend-line fit in Excel) is not else than specifying the functions shape in a mathematical equation. As the process is described and thought in Statistics – and by our viewpoint is quite unnecessary and complicated, only the practical usage is listed:

If a time-series is given as numerical functions are usually not supplied with stochastic phenomena, that shall be made by us, like the "live-born" time-series diagram in Hungary between 2001 and 2012. See 3<sup>rd</sup> Diagram on next page!



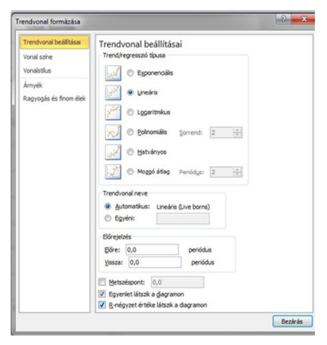
3. Diagram Live borns in Hungary 2001-2012

If anyone is curious about how it could be mathematized (regression) than only a right click on the curve is needed, than select "trend line fit" (or something similar).

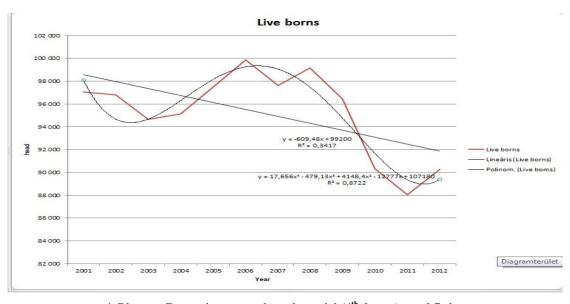
Out of these the linear and the polynomial which usually useable. The under (middle) positioned "moving-averages – Mozgó átlag" is always late with one step, the others, like exponential (too big increase), logarithmical (for quite big changes reducing, like sound strength - dB) is questionable where to use.

Suggested to click the bottom positioned "Equation shown" and "R<sup>2</sup> is shown on diagram" check-boxes also!

After setting a linear and a 4<sup>th</sup> ranked polynomial we get the following diagram:



3. Figure Trend-fitting setting



4. Diagram Regression or trend + polynomial-(4th degree) trend fitting

The shown equations can be tested by using the x – variables in this case from 1 till 12. Tested, and it gives back 0,341 r square.

As it can be seen, the linear trend has 0.3417 correlations square, which means a 0.5845 correlation (not too high), while the polynomial trend has 0.8722 r², which means quite high 0.9339 correlation. The only failure in the polynomial trend, that before and after the known period it usually keeps to the positive or to the negative infinite, so using it for forecasting is absolutely a "not suggested/forget it" category. For regression of the known period is ideal, for anything other is freaky.

Normally the linear trend is the basic (anywhere) for regression and forecasting, for the most important is, that without any trend turn, it can give "good enough" results. For longer terms without trend turn quite good results, but the real life is a bit different. In that case, when the phenomena (time-series) is better wavy the trend is good for nothing, or it shall be combined with a wave-function. Till trend-turn it will be much better.

The forecasting chapter is supplied in forecast en.pptx file.

#### 3.2 Logical interdependence – Expert Systems:

The source of the 2.2 chapter is (Pitlik, 1997)

The following points are relatively new and comprehensive in nature (crystallize looking) on the basis of the above, as well as literature (Kurbel, Wagner) theses at the Expert Systems (EXS), among the critical analysis that follows with the unconcealed intention to implement this method, and the mystique fog shall be dissolved, this technology is the simple reality of implicit interpreting. Expert systems are computer programs, which belongs to artificial intelligence (MI) research in science area. Similar to the concept of artificial intelligence, expert systems (EXS), there is no accepted definition. You can find a stopgap arrangement, such in the followings composed.

- in the context of a specific issue, in the case of special questions capable for conclusions to draw on the basis of knowledge,
- or by using an Expert System, the human problem-solving-ability is model able in relation to the specific focal points.

With the first "definition" that is wrong, that the substantive indicator (smart) cannot bounded well. No one can decide about the two concludes (the vendor's procedures), which may be regarded as (more) smart(er), or weather can either or both seen as intelligent/smart.

The second "definition" claims that the human problem-solving-ability, which we do not know, because the area's specialists neither able to define, but can be modeled as an amorphous, i.e. the same as another, similar system can be created design.

The central question in the problem-solving and data-information-knowledge to define concepts on the basis of ideas raised by following pragmatic definition of the concept of the expert system, the following is proposed:

The expert system is a procedure that allows handling to connections of arbitrary factors (state combinations) the consequences of the relationship system in a computerized form.

So an EXS is able to answer the "what is/will be, if" question, that is, or has the ability to model the reality through of relationships mappings. So an EXS is the objective knowledge's conscious form and can be transformed to algorithms.

With regard to the characteristics listed in the previous for EXS's is still no such a character in which it would differ from any function (mapping) returning process, which is a mathematical, a statistical procedure (discriminant analysis, regression analysis) etc.

In addition to defining the type of factors that, what kind of relationship can be handled in an EXS:

The Expert System (EXS) is so rule based, that is fundamentally based on logical operations and basically non-metric scales (options of factor, like colors, ranks) are being handled.

This complex definition might have been able to force the airy concepts onto the ground, and the deprive the definition of the EXS from any mysticism. The EXS logic is nothing so different from any other mathematical or statistical processes that are able to give assignments. The possible starting situations and the available function-creating (mapping) can be according to the specific procedures for the components. Every relationship is a matter of common search procedure, that is, "what is a kind of relationship, on the basis of certain criteria which gave the starting situation is best fit?"

#### 3.2.1 Rule based –EXS intuitive

By the classical Wagner definition is able to handle logical interdependencies (rule based) between attributes connected with and/or. The Attributes has discrete options.

The following example is a close example for each student: Basic or **Main question**:"What will happen with the BA student in the end of the term?"

#### Depends on (Attributes):

- How many absents (under 3, or equal or above 3 2 options)?
- How many points are obtained (5 options)?

On the base of it a Decision Matrix can be formed, where the number of columns are not else than multiplying the attribute's options, like 2\*5=10. See in next table:

d	A	В	С	D	E	F	G	Н	. 1	J	K	L
1												
2	attributes	options	1	2	3	4	5	6	7	8	9	10
3	Numbers of absents:	more than 3	1	1	1	1	1	0	0	0	0	0
4		max.3	0	0	0	0	0	1	1	1	1	1
5	Total points:	less then 51	1	0	0	0	0	1	0	0	0	0
6	100000000000000000000000000000000000000	less then 61, above 51	0	1	0	0	0	0	1	0	0	0
7		less then 76, above 61	0	0	1	0	0	0	0	1	0	0
8		less then 86, above 76	0	0	0	1	0	0	0	0	1	0
9		above or equal 86	0	0	0	0	1	0	0	0	0	1
10			1010000	1001000	1000100	1000010	1000001	0110000	0101000	0100100	0100010	0100001
11												
		result in the end of the term:		no signature (see you	no signature (see you	no signature (see you	no signature (see you	signed, insufficient	signed, eligible	signed, medium	signed, good	signed, very good
12			next year)	next year)	next year)	next year)	next year)		(200) <b>4</b> (200)		01 Man Hotel (1)	

2. Table Decision Matrix for EXS (own source)

The Graphical user interface (GUI) is the following (3<sup>rd</sup> Table):

max.3	▼
1 1 7 1 4	
less then /6, above 61	
	max.3 less then 76, above 61

3. Table The GUI for the base EXS (own source)

#### 3.2.2 Inductive – EXS

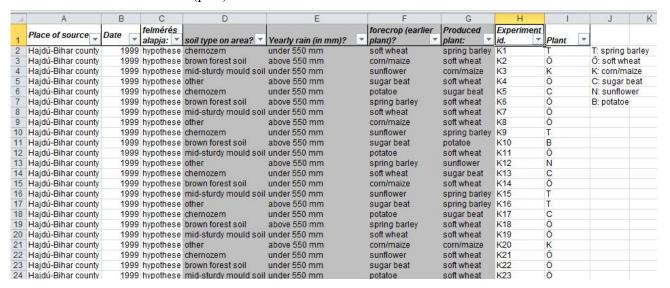
In an inductive EXS the rules are mapped down from the reality, usually on a frequency (probability) base. For mapping down the rules a database is needed.

In this example the Main question is: What type of plant is worth to seed?

What type of plant is worth to seed?		34 34	
What kind of soil is in the area?	mid-sturdy mould soil		
Yearly rain on the area (in mm)?	under 550mm		
What was the forecrop (earlier plant)?	spring barley	lacksquare	
Suggested plant:		CNF:	66,67%
		No.of e	xperiments:

4. Figure GUI for inductive EXS (own source)

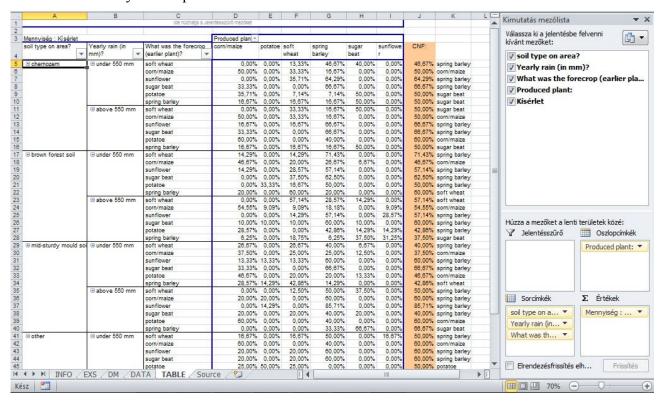
The database looks like this (part):



4. Table Database table for and inductive EXS (own source)

The G column contains which was after the forecrop. As there are 3 attributes with 4, 2 and 6 options (48 columns will be the Decision Matrix) the database sheet contains 392 samples which means averagely 8,16 sample for one option combination (like chernozem, under 500mm and potatoe).

On the base of this database, a pivot can be created by Insert/Pivot which after some dimensioning and setting looks like this. In the end columns the CNF means Confidence factor, where e.g. 50% means 7 identical out of 14 samples, staying by the earlier example: chernozem, under 500 mm and potatoe, the sugar beet had the highest presence. If we have the distribution or presence %, than with a max() function we can get highest rate, and with the help of the vertical vlookup function the name of the mostly sowed plant can be found.



5. Table Knowledge mapping down table for inductive EXS (own source)

Note that in case of 4 possible answers, the equal 25%:25%:25%:25% means, that noone can say anything as none of them has majority above the others. Whether one had majority with 2%, than a

classical statistical would examine with t-probe/ f-probe and so on, that whether that 2% is significant deviation or no significant or perhaps only error of the measure.... This is something about we don't deal, 10% sometimes is not a great difference sometimes a great, of course 20% looks more impressive.

#### 3.2.3 One or multi/leveled

It means, that e.g.: in case of TPLL (Third Party Liability - ) insurance for cars - which is said to be 5 minutes to make a contract, that was about 30 for me, as identity card, driving-license, vehicle-s traffic permission and anything other was needed – imagine the Expert System, which was about 4-5 screens, from  $\alpha$  to  $\Omega$  or from A till Z. And after it imagine that anything which is in one layer is doubled or tripled by gender, by the address or anything else.

The first example (what will happen with English BA students) that had/has 2 attributes (absence and points) with 2 and 5 options (by each), 10 columns (multiplication of options) by dividing for genders (male/female) we get 2 layers (2\*10 separate table) for males and females, and if we insert one other point of view like address (in Hungary there are about 3.200 settlements – villages, towns, and the capital Budapest with 23 districts) it has to be made by 2\*3.200 which is 4.600 independent tables, each with 10 columns. Those could be integrated into one, which has 46.000 columns or by transposed into rows. The newer Excels has 16.384 (A-XFD) columns, so only in transposed to rows could contain it.

The earlier mentioned TPLL for cars, other insurance (travel, life, housing etc.) comparing sites (without any commercial nature: netrisk.hu, clb.hu, biztositas.hu etc. don't know how many more) are using the EXS on a relational database base, there are no (theoretical – in practical exists) limitations in number of rows or columns.

# 4 Planning, and planning in the future

Financial planning should be anytime in the foreground, without respect that in case of a family, a firm, a town, a country etc. The problem, that usually in this order is more and more the ratio of those people (in charge), who is responsible for money spending with more and more money, and with the ratio of more and more wasted money! The source for the next chapters is: (Székely, és mtsai., 1996)

#### 4.1 Decision theory

Decision making in risky environment – mathematical model for "best result" – depending on the decision makers risk attitude.

## 4.1.1 Application of the Bayes-Laplace theory - the value of the exact information

At the prompt time of a decision, a decision-maker does not have complete information on the expected environmental conditions, factors affecting the future values of the decision. So his decision can only be adjusted that alternative – examining a longer period of time – where the smallest is the risk of fallacy/error. Therefore the risk neutral decision-maker chooses that alternative, for which the results are expected to be the highest. This decision, however, it also means that in the long run the achieved profit will be less averagely, than the decision maker could get if he could tell in advance the changes of environmental conditions at all times. In this case, would choose that alternative, which due to the sure changes of the environment the most outcomes can be achieved.

In the 1<sup>st</sup> table a sample example can be found to learn the underlying problem, and a solution with the a-posteriori probabilities. The table contains an imaginary decision situation, of course, in a simplified form, in order to raise more the relevant important parts. In this example, a corn grower farmer (owner) must decide whether how long growing-period corn to sow - a1, a2, a3 action alternatives, depending on what kind of the weather can be looked forward along the growing of maize.

For easier understanding the model we assume, that the corn price that is not dependent on the weather which usually effects the market price, the price now is set to 22.00 HUF/kg price, and applied during the result calculation (see in table, 1<sup>st</sup> block). Then, just off the a1, a2, a3 alternatives of actions shall be examined, to which the estimated yields are given on the base of (depending on) the yearly rainfall (dry, normal, rainy) discrete values, in the 2<sup>nd</sup> block. The 3<sup>rd</sup> block's result matrix is created from the 1<sup>st</sup> and 2<sup>nd</sup> blocks. The odds of occurrence of different environmental conditions are signed by u1, u2 and u3, which are based on the experience of the last 50 years, and the values are 0.16, 0.64 and 0.20. The last line of the 3<sup>rd</sup> block, the a1, a2, a3 as action alternatives are the expected values calculated on the LAPLACE-BAYES theorem. That decision- maker, who is indifferent for the risk, would choose the a3 alternative, because this version with the 76.76 thousand HUF/hectare gives the highest expected value. Averaged over a longer time interval, this gross-margin/coverage would get the decision maker as expected value, as in the state of the environment the frequency of occurrence appears, which conforms to the probability values. We assume, therefore, that the owner by the a-priori environmental conditions of occurrence of probabilities estimates took into account of course, a sufficiently long period of time – the aposteriori odds of occurrence of environmental conditions.

Out of the specified alternatives of actions, the a<sub>3</sub> signed "results" the highest expected values, so the a<sub>3</sub>'s average gross margin values are placed in the table's 4<sup>th</sup> block signed as "initial INFO" column.

In contrast, if the owner could forecast the changes in environmental conditions at all times exactly, even before the corn sowing, more or less often could change the action alternatives. From the 3<sup>rd</sup> block in case of a drier year (u1) the farmer would choose the a1 alternative, since this with the 66.5 thousand HUF/hectare value, is the highest gross margin. In an average year (u2) would change the a2 or a3 marked alternative, nonetheless in a rainy year (u3) the a3 alternative were chosen. The best results of the environmental conditions are located in the table's 4<sup>th</sup> "INFO" column.

If the environmental conditions during a longer time span occur with 0.16, 0.64 and 0.20 frequency, then the available gross margin 78.28 thousand HUF/ha value can be calculated with weighted average (which formally conforms to the expected value). The value of 1.520 HUF/ha is the available value beside the not full scale information. Therefore, in this case, the owner could pay 1.520 Ft/hectare for a full one year forecasting before he goes on beside the not full scale information. For example, a farmer who grows maize on 100 ha, accordingly yearly could provide close to 152.000 HUF yearly for such a weather-forecast. The value of full scale information increases by the volume of the production.

# 4.1.2 The value of the more precise information calculated on the base of the Bayesian theorem

It's hardly likely that we would ever have a safe weather forecast system. However, there may be a certain process of forecast projections which is likely to occur.

To explain the situation of the decision look and inspect the  $1^{st}$  table's  $5^{th}$  block. In this case it is assumed that the owner/decision maker, having once looked at 50 years of weather records determined that April's weather behaves like as they were classified into three categories: "dry" ( $z_1$ ), "normal" ( $z_2$ ) and "wet" ( $z_3$ ), in relation to the annual average of the 50 years period, as indicated in the matrix.

1	DATA: Corn price (Price) [HUF/kg]:	22,00
1	Cost depending on yield Cost(Yield) [HUF/kg]:	12,50

5 DATA MATRIX for calculating the  $(u_j)$  and  $(z_k)$  evironmental conditions probabilities

,	DATA MATRIX the various corn's - early (a1), medium (a2), and late (a3)- yields in different weather conditions/years (uj) [t/ha]
_	late (a3)- yields in different weather conditions/years (uj) [t/ha]

		Action a	ılternative	es (a <sub>i</sub> )
environmental conditin	(u <sub>j</sub> )	$a_1$	$a_2$	$a_3$
cold year	$u_1$	7,0	6,8	6,0
normal year	$u_2$	7,6	8,0	8,0
warm year	$u_3$	8,2	9,3	10,0

	condit	vironme tions (z <sub>k</sub> ) weathers			
	dry	normal	rainy		
(u <sub>j</sub> )	$z_1$	Z <sub>2</sub>	$z_3$	$\sum u_{\mathbf{j}}$	p(u <sub>j</sub> )
$u_1$	5	3	0	8	0,1600
u <sub>2</sub>	7	16	9	32	0,6400
u <sub>3</sub>	0	4	6	10	0,2000
$\sum z_k$	12	23	15	50	$\Sigma(E)$
p(z <sub>k</sub> )	0,2400	0,4600	0,3000	S(p)	1,0000

The RESULT MATRIX of the Gross-margins (GM), in different growing phases of the corn (a<sub>i</sub>) in different weather years (u<sub>j</sub>); GM=(Price-Variable\_Cost(Yield))\*Q; [1000 HUF/ha]

		Action al	ternative	s (a <sub>i</sub> )
environmental conditin	(u <sub>j</sub> )	$a_1$	$a_2$	$a_3$
dry year	u <sub>1</sub>	66,50	64,60	57,00
normal year	u <sub>2</sub>	72,20	76,00	76,00
rainy year	u <sub>3</sub>	77,90	88,35	95,00
Expectable value	q	72,43	76,65	76,76

RESULT	MATRIX
--------	--------

for the (conditional) a-posteriori probabilities  $p(u_j/z_k)=[p(u_j...z_k)]/p(z_k)$ 

		$(\mathbf{z}_{\mathbf{k}})$	
(u <sub>j</sub> )	$z_1$	$\mathbf{z}_2$	$z_3$
u <sub>1</sub>	0,4167	0,1304	0,0000
u <sub>2</sub>	0,5833	0,6957	0,6000
u <sub>3</sub>	0,0000	0,1739	0,4000

4	RESULT MATRIX :		initial INFO	sure INFO	better INFO
	Average GM-s expected on	u <sub>1</sub>	***	66,50	71,25
	long term beside any kind of informston	u <sub>2</sub>	***	76,00	76,83
	of information	u <sub>3</sub>	***	95,00	83,60
	Average Gross Margins	>>	76,76	78,28	77,52
	Distance from the 2 <sup>nd</sup> coloumn	>>	-1,52		-0,76

: The expectable values of the action alternatives  $(a_i)$  in different environmental conditions  $(z_k)$  [1.000 HUF/ha]

	$(a_i)$							
$(\mathbf{z}_{\mathbf{k}})$	$a_1$	$a_2$	$a_3$					
$z_1$	69,83	71,25	68,08					
Z <sub>2</sub>	72,45	76,66	76,83					
Z <sub>3</sub>	74,48	80,94	83,60					

6. Table The a-posteriori probabilities, taking into account the environmental conditions in order to better forecast for BAYES theorem source: KUHLMANN, f. (2003)

For example, looking at the first row of the matrix it turns out that concerning 8 dry years  $(u_1)$ , the April was dry for 5 years, for 3 years normal, and was rainy in none of any year. Viewing 32 years April was 16 times normal  $(u_2)$ , 7 years dry and 9 years rainy. Finally in 10 rainy years  $(u_3)$  April was dry in 6 years, in 4 years normal and there was not a single year when April was rainy.

These data are immediately visible to the April and the successive years the relationship between certain weather, anyone can discover the relationship, which could be used to forecast the weather, since the April weather coincides the corn sowing so you can use this information to economic gains. Obviously, the owner/decision maker would like to be even closer/stronger links between weather, but in any event, better than if April's weather were divided evenly (equally) over each year of the three categories  $(z_k)$ . Of course, it would be desirable if all the dry/normal/rainy weather years like April had been also dry/normal/rainy. In this case, the owner, assuming that the connection concerns the next year also, it would be the perfect weather forecast device in his hand. In the light of April's weather, he could forecast surely in advance the annual weather and therefore choose the right action as the best alternative.

However, the values in the matrix are also to contribute to increase the accuracy of the forecast. In particular, the development of such a forecast, the conditional probabilities has to be calculated for that case(s), when after a certain environmental condition  $(z_k)$  occurs as a result a different environment condition  $(u_j)$ . These probabilities, which are also known as a-posteriori probabilities, to clearly distinguish from the  $u_j$  a-priori probabilities of the occurrence of the new environmental state. Their values are calculated on the basis of the Bayes theorem ([2] LIPSCHUTZ, s. 1976). The conditional probability generally expresses that the  $u_j$  condition occurs, if the  $z_k$  condition already occurred.

$$p(u_j|z_k) = \frac{p(u_j \cap z_k)}{p(z_k)}$$
(1)

The  $p(u_j \cap z_k)$  is the joint probability that the  $u_j$  and  $z_k$  conditions occur together and  $p(z_k)$  is the probability that a  $z_k$  condition occurs.

For determination of the sampling sites, as in the case of the economic problems in every rule can be found, and as that in the matrix's 5<sup>th</sup> block for 50 years ago has been given, the joint probability, and (2) the equation can be determined very simply.

$$p(u_{j} \cap z_{k}) = \frac{\left|u_{j} \cap z_{k}\right|}{\left|\Sigma E\right|}$$
(2)

The sum of  $|\Sigma E|$  sample, which in our example spans 50 years, the  $|u_j \cap z_k|$  is the number of cases for when the  $u_j$  and  $z_k$  happen jointly. For example, from in the matrix it can be seen that eg.:,  $|u_1 \cap z_1| = 5$  or  $|u_2 \cap z_2| = 16$  etc.

The probability  $p(z_k)$  can be defined in the (1) equation's denominator (divider) as follows:

$$p(z_k) = \frac{|\Sigma z_k|}{|\Sigma E|}$$
(3)

By inserting the (2) and (3) equation into the (1) equation we get to the final sampling site, to determine the conditional probability:

$$p(u_{j}|z_{k}) = \frac{|u_{j} \cap z_{k}|}{|\Sigma z_{k}|}$$
(4)

The table's  $6^{th}$  block contains the conditional probability values. For example, the p (u1 | z1) value is calculated as follows:

$$p(u_1 | z_1) = (5/50)/(12/50) = 5/12 = 0.4167.$$

With the help of conditional probabilities  $p(u \mid z_k)$  the expected value of the  $a_i$  action alternatives can be calculated. The expected value of an action alternative can be gotten in that way, that in the case of various  $a_i$  action alternatives, the  $u_j$  environmental conditions (annual forecast) determined results are weighted with the  $p(u_j \mid z_k)$  conditional probability (being multiplied), to ensure that the

already occurred  $z_k$  environmental status (April weather) effect on different  $u_j$  environmental conditions occurrence, shall appear in the expected value.

$$\mu(a_1,z_1)=e_{11} \cdot p(u_1 \mid z_1)+e_{21} \cdot p(u_2 \mid z_1)+e_{31} \cdot p(u_3 \mid z_1)$$
  
$$\mu(a_1,z_1)=66,5 \cdot 0,4167+72,2 \cdot 0,5833+77,9 \cdot 0,0000=69,83$$

To calculate the expected values, so in general the following is applicable:

$$\mu(a_{i}, z_{k}) = \sum_{i=1}^{m} e_{ji} \cdot p(u_{j} | z_{k})$$

$$j=1,...,n; k=1,...,q$$
(5)

The expected values are calculated according to this method are consisted in the table's  $7^{th}$  block. This uses the decision-making matrix that identifies current best action alternatives. In this example, if  $z_1$  condition occurs, you should choose the  $a_2$  alternative, since this alternative's 71.25 thousand HUF value is the highest expected value. By  $z_2$  and  $z_3$  states the  $a_3$  should be chosen. The maximum expected value of 3 rows of 4 block "with better INFO" column.

The expected values are calculated according to this method, consisted in the table's  $7^{th}$  block. This matrix is used by the decision-maker to identify the current best action alternative. In this example, if  $z_1$  condition occurs, he should choose the  $a_2$  alternative, since with 71.25 thousand HUF/ha value, this is the highest expected value. For the  $z_2$  and  $z_3$  state the  $a_3$  should be chosen. The maximum expected value of the 3 rows the  $4^{th}$  blocks "better INFO" column contains.

If we take into account the  $z_1$ ,  $z_2$  and  $z_3$  states, where  $z_1 = 0.2400$ ,  $z_2 = 0.4600$  and  $z_3 = 0.3000$  happens with the listed probabilities, then the row's maximal expected values can be weighted with the probabilities in the 4<sup>th</sup> block, and from the sum of the results, the long-term average grossmargins can be calculated which is the consequent use of April's weather information. The average gross margin of 77.52 thousand HUF/hectare, although that's under with 760 HUF/hectare of the value of  $u_j$  environmental condition's sure forecast's, but again with 760 Ft/hectare higher than the value of what could be achieved, if only the a-priori probabilities  $p(u_j)$  could be used. In the case when between April's and the annual weather's suspected connection is really appropriate, the owner would pay 720 HUF per hectare in order to determine the temperature in April. This is the value of a better forecast. Of course, this value is in proportion with the volume of production increase. Larger companies can use the information to gain an economic advantage.

The example also even sought to better forecast the more valuable, the closer the relationship between the formerly known as the  $z_k$  states, and in newly out formed  $u_i$  conditions retrospectively

#### 4.1.3 The attitudes of the risky decisions (on the side of the risk-holder) - decision theory

- Laplace criterion basic assumption that the different fact states occurrence is not known, so anyone may act, if each probability were equalMaximax criteria it's main idea is, that in case of any possible strategy we have to examine/expect/evaluate the best results, so that alternative has to be chosen which gives ("promises") the best result out of the good ones.Maximin criterion also Wald's decision rule, must consider the strategies, the consequences in terms of action versions, and then to choose the best among the worst outcome. The maximin and maximax criteria should be applied in naturally reverse effect, if it's about cost- or loss-minimization.
- Minimax criterion the possible strategies, that must be chosen which has the least worst outcome. Goal is to minimize the lost profit/benefits. Hurwicz criteria forms a transition between the maximin and maximax principle. In case of its application, the so-called optimism coefficient (α), from 0 to 1 scale is the measured optimism of the decision maker. You need to choose a strategy, where this sum (expected value<sub>i</sub>\*coefficient<sub>i</sub>) amount is maximal.
- Minimum regret criterion, the smallest regret principle, namely that, where we need to choose the version of that action for where the minimum amount is needed to miss (compared to the maximum possible), if the events turns to unfavorable.

# A hasty signature can be a quite risky decision too – so it's better to think/calculate before any kind of signature/action.

The events are generally unfavorable, if we don't have/don't own some necessary background information. Nothing happened/happen/will happen occasionally (without any reason), and there are only generally quite small, or rather vague, and sometimes false information is what the majority knows.

In Hungary if something turns/happens into unfavorable, at first "you do not need to rush," "not to make a hasty decision", "you should get informed," hey, we have time for that yet," etc. and at last the "the time will solve it."

"Otherwise this is the typical habit of the time anyway, it will really have a kind of solution, but are usually well below the (expectable) optimum, so it's not worthy to entrust the matter, but many people do not even know it exactly when the coffin is nailed down above them." (Antallfy, 2009)

#### 4.1.4 Critics on the Bayes-Laplace theorem

The first thing in the case of the corn grower farmer, that the price was supposed to be 22 HUF/kg. As the weather influences the yield, which influences the Supply (independently from the Demand – no one needs more and more food yearly), the equilibrium price (and any other price also) will be influenced/changed!

The essence in this Bayes-Laplace story is, that the past is clear, and anyone may learn from the past (like inductive Expert-Systems –or in previous schools, the History subject started sometimes with that, to write on the first page, that "The past is a mirror for the future"), so only the "aposteriori" probabilities are those probabilities that can be used, for planning in the future (on the base of 10-20-30-40-50 years perhaps) – statistically! That part is TRUE, the Yield and Price can be weighted with probabilities – with another one.

Switching to soft-wheat: out of 10 years, there are only 2-3 years, when the yield is above 4.5 ton/hectare (in Hungary, without watering - irrigation). Other 4-5 is normal: from 3-4.5 t/ha, and there are 1-2 years when it's under 3 ton/hectare. So the best result has about 0.25 chances, the normal about 0.55, and the not favorable (less) has about 0.2. These are only frequencies.

That kind of probability can be used for weighting which (see in the forecasting) calculates the direction hit of forecasts. Out of 100 forecasts if we manage to forecast the direction (increase and decrease) in 85 cases, we may plan with quite confidence, but some of the students wouldn't be enough sure/satisfied with 0.95 probabilities even – so it depends on.

The task in yearly planning to calculate/forecast exact yield and price values, to which the area (on how many hectares to sow) shall be optimized. This would be, but now in Hungary everything works in other way.

With the SAPS subsidies (for wheat, corn, sunflower + rape and protein plants like alfalfa) which is about 60.000 HUF/hectare (about 200 EUR- with national top-up), the subsidy is more than the reachable gross-margin/profit. That's why if this can be gotten without production (yes, can get, without national top-up (national extra subsidy)) than we get to that point, that it's not worth to produce. Though it may happen, but most of the areas are still used, though in rented form too, but now the question is better to own area and rent it out as the "guaranteed" revenue (average rental fee e.g.: 50.000 HUF/ha) as profit is more if the capital (money) were in bank. Out of 1 Million HUF as capital (like the price of one hectare land) 50.000 HUF (5%) is more than the 4% interest minus za.20% taxes (about 3.2% is the rest). Those who produce (with rented area also) would have finished anything, if there were no such profit or only losses. So nowadays that strategy is made, that our 6 million hectare is mostly used, as with one machine-line (+ some adapters) anything can be produced which is under the effect of the SAPS subsidy (wheat, corn, sunflower + rape and protein plants like alfalfa).

If anything is produced in a large quantity (like wheat, corn / maize, oily seeds etc.), it will be sellable, but the question always remain - on which price. Usually most of the producers don't have any contract at fixed price for fixed quantity for next year – as usually anyone better awaits, what will happen, and usually the same happens: if the yield is high than the price is low, or when the yield is less/little than the price is high but as Yield\*Price is always the Revenue, than the question still remains – is it higher than the costs (?)— if it were in long-term under, than crop and other agricultural production wouldn't exist now in Hungary.

The other please read in the forecasts\_en.pptx!

#### 4.2 Forecasting – evaluation of forecasts!!

See in in forecast\_en.pptx!

## 5 COCO analysis

On the base of the introduction.pptx, "On the earlier basis, in the Informatics Economy, as anything is almost solved, we only have to compare objects in an objective way..."

So the self\_task itself is comparing object (anything which is comparable), any examples can be used, which is out in the course, but a minivan.xlsx is out also in the course as a useable example

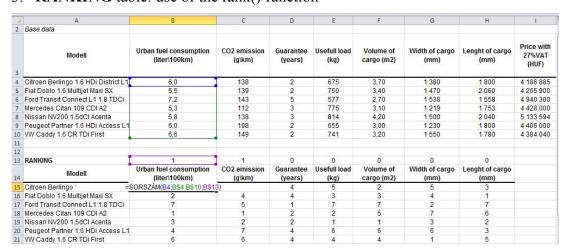
The steps of the COCO are the following:

1. Starting data matrix table (rows: objects, columns attributes + values)

Urban fuel consumption (liter\100km)	CO2 emission (g\km)	Guarantee (years)	Usefull load (kg)	Volume of cargo (m2)	Width of cargo (mm)	Lenght of cargo (mm)	Price with 27%VAT (HUF)
6,0	138	2	675	3,70	1 380	1 800	4 186 885
5,5	139	2	750	3,40	1 470	2 060	4 265 900
7,2	143	5	577	2,70	1 538	1 558	4 940 300
5,3	112	3	775	3,10	1 219	1 753	4 428 000
5,8	138	3	814	4,20	1 500	2 040	5 133 594
6,0	198	2	655	3,00	1 230	1 800	4 406 000
6,6	149	2	741	3,20	1 550	1 780	4 384 040
	(liter\100km)  6,0 5,5 7,2 5,3 5,8 6,0	(liter/100km) (g\text{lkm})  6,0 138  5,5 139  7,2 143  5,3 112  5,8 138  6,0 198	(liter100km)         (g\km)         (years)           6,0         138         2           5,5         139         2           7,2         143         5           5,3         112         3           5,8         138         3           6,0         198         2	(liter\100km)         (g\km)         (years)         (kg)           6,0         138         2         675           5,5         139         2         750           7,2         143         5         577           5,3         112         3         775           5,8         138         3         814           6,0         198         2         655	(liter100km)         (g\km)         (years)         (kg)         cargo (m2)           6,0         138         2         675         3,70           5,5         139         2         750         3,40           7,2         143         5         577         2,70           5,3         112         3         775         3,10           5,8         138         3         814         4,20           6,0         198         2         655         3,00	(liter/100km)         (g/km)         (years)         (kg)         cargo (m2)         (mm)           6,0         138         2         675         3,70         1380           5,5         139         2         750         3,40         1470           7,2         143         5         577         2,70         1538           5,3         112         3         775         3,10         1219           5,8         138         3         814         4,20         1500           6,0         198         2         655         3,00         1230	(liter/100km)         (g/km)         (years)         (kg)         cargo (m2)         (mm)         (mm)           6,0         138         2         675         3,70         1380         1800           5,5         139         2         750         3,40         1470         2060           7,2         143         5         577         2,70         1538         1558           5,3         112         3         775         3,10         1219         1753           5,8         138         3         814         4,20         1500         2040           6,0         198         2         655         3,00         1230         1800

7. Table Starting data table (own source)

- 2. Ranking order, for each attribute we have to define what is good e.g.: fuel consumption is better when it's low (1 in rank function), place for luggage is better when is big enough (0 in rank function)
- 3. **RANKING** table: use of the rank() function



8. Table Ranking table (own source)

4. **COCO\_STAIRS** table, where the values will be given by the solver, it represents, that if one value in one column (the same attribute) is better, than it shall be paid/it's worth for more (value, money etc.)

5. **STAIRS\_ DIFFERENCE** table: Contains the differences between the steps (by attributes), like  $1^{st}$  attribute's  $1^{st}$  step's value -  $1^{st}$  attribute's  $2^{nd}$  step's value, like:  $S_{11}$ - $S_{12}$ ,  $S_{12}$ - $S_{13}$ ,...,  $S_{nm}$ - $S_{nm+1}$ , it's important as with this table, can easily set in solver and ensure later the stairs to be stairs, and not flatland + gap or flatland + mountain.

Lenght of cargo (mm)		STAIRS DIFFERENCE						
787 647	1-2	50000	50000	50000	50000	50000	50000	50000
737 647	2-3	50000	50000	50000	50000	50000	50000	50000
687 647	3-4	50000	50000	50000	50000	50000	50000	50000
637 647	4-5	50000	50000	50000	50000	50000	50000	50000
587 647	5-6	50000	50000	50000	50000	50000	50000	50000
537 647	6-7	50000	50000	50000	50000	50000		=H30-H3
487 647								0

9. Table Stairs difference table (own source)

6. **RECOLLECT** table, where the values are being recollect by objects (with vlookup() function), then summed in the end, and can be compared to the real price/value etc. Then in +1<sup>st</sup> column, the difference is calculated, under the column summed with Sumtotal() function (2 times the vector itself – not to have problem with the negative/positive values – they neutralize each).

COCO STAIRS								
Modell	Urban fuel consumption (liter\100km)	CO2 emission (g\km)	Guarantee (years)	Usefull load (kg)	Volume of cargo (m2)	Width of cargo (mm)	Lenght of cargo (mm)	
1	787 647	787 647	787 647	787 647	787 647	787 647	787 647	
2	737 647	737 647	737 647	737 647	737 647	737 647	737 647	
3	687 647	687 647	687 647	687 647	687 647	687 647	687 647	
4	637 647	637 647	637 647	637 647	637 647	637 647	637 647	
5	587 647	587 647	587 647	587 647	587 647	587 647	587 647	
6	537 647	537 647	537 647	537 647	537 647	537 647	537 647	
. 7	487 647	487 647	487 647	487 647	487 647	487 647	487 647	
RECOLLECT	2	3	4	5	6	7	8	
Modell	Urban fuel consumption (liter\100km)	CO2 emission (g\km)	Guarantee (years)	Usefull load (kg)	Volume of cargo (m2)	Width of cargo (mm)	Lenght of cargo (mm)	Price with 27%VAT (HUF)
Citroen Berlingo · =FKI	ERES(B15;\$A\$25:\$H\$31;B\$	33;0)	637 647	587 647	737 647	587 647	687 647	4 186 885
Fiat Doblo 1.6 Multijet Maxi SX	737 647	637 647	637 647	687 647	687 647	637 647	787 647	4 265 900
Ford Transit Connect L1 1.8 TDCi	487 647	587 647	787 647	487 647	487 647	737 647	487 647	4 940 300
Mercedes Citan 109 CDI A2	787 647	787 647	737 647	737 647	587 647	487 647	537 647	4 428 000
Nissan NV200 1.5dCl Acenta	687 647	737 647	737 647	787 647	787 647	687 647	737 647	5 133 594
Peugeot Partner 1.6 HDi Access L1	637 647	487 647	637 647	537 647	537 647	537 647	687 647	4 406 000
VW Caddy 1.6 CR TDi First	537 647	537 647	637 647	637 647	637 647	787 647	587 647	4 384 040

10. Table COCO stairs and Recolect table (own source)

This value has to be minimized, by changing the COCO\_STAIRS table's values, + two constraints, the COCO\_STAIRS table's values shall be positive, and the Stairs difference table's values shall be equal exactly with 50, 100, 200, 500 etc. (depends on).

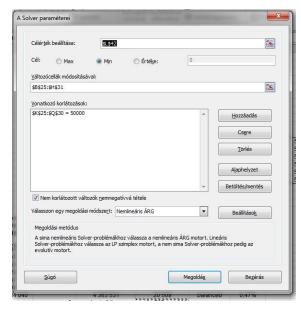
Price with 27%VAT (HUF)	How much should it be?	Difference	Verdict	%
4 186 885	4 613 531	-426 646	balanced	-9,25%
4 265 900	4 813 531	-547 631	Cheap	-11,38%
4 940 300	4 063 531	876 769	Expensive	21,58%
4 428 000	4 663 531	-235 531	balanced	-5,05%
5 133 594	5 163 531	-29 937	balanced	-0,58%
4 406 000	4 063 531	342 469	balanced	8,43%
4 384 040	4 363 531	20 509	balanced	0,47%
	Sumproduct of the error:	1 424 727 111 809		

11. Table Result Table with verdicts (own source)

#### 7. SETTING the Solver (see the 5<sup>th</sup> Figure!)

- a. the sumproduct of the error shall be minimized or set to zero
- b. by changing the COCO stairs table
- c. constraints:
  - i. the values of the COCO stairs shall be positive or zero (here the check box signing is the same: non limited variables are set to positive)
  - ii. the stairs difference shall be set to fix value, like 100, 500 etc. depends on

Then the solver shall be run minimal twice, and after it the results may be interpret. Next to it a COCO\_INVERSE run is needed too, which is not else than changing the ranking orders direction. For easier, right click on the worksheet and copy to, than enough to change the 0 to 1, and the 0 to 1 (0: the higher is the



5. Figure Solver settings (own source)

better, 1: the smaller is the better). The result should be the same, but the differences shall be under the COCO DIRECT result values by 2%.

+1 COCO Y(0), where the Y value (price) is taken into the X-s, and complete with a new Y which has a standardized value like 1.000 or 10.000 or 1.000.000 – depends on the original values.

#### 6 References

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